





DISCLAIMERS & NOTICES

GENERAL DISCLAIMER

The statements and financial information related to the subject business set forth in this Confidential Business Review are based solely on information supplied by the Seller(s) of the business to The Business Brokerage Agency - and The Business Brokerage Agency, its directors, contractors and employees hold no belief as to the accuracy or otherwise of such information supplied.

The statements and financial information are passed on by The Business Brokerage Agency via this Confidential Business Review on behalf of the Seller for whom The Business Brokerage Agency acts solely as an agent.

Accordingly, The Business Brokerage Agency, its directors, contractors and employees do not and cannot warrant or guarantee the accuracy of such statements and financial information relating to the business, and they accept no responsibility in any way whatsoever in respect to any errors or omissions in respect of such statements and financial information howsoever caused. The Business Brokerage Agency strongly recommends that any prospective Buyers of the business seek their own independent legal, accounting, technical and financial advice and make their own enquiries and conduct their own due diligence of the business.

Each and every opinion or recommendation that The Business Brokerage Agency has set forth in this profile is held by The Business Brokerage Agency, its directors, contractors and employees in good faith and on the basis the information supplied by the Seller(s) of this business is accurate at the time of writing this Confidential Business Review, and each and every opinion and recommendation set forth in this profile is held, made or stated on the following conditions:

The Business Brokerage Agency makes no invitations to any person to rely on any such opinion or recommendation.

The Business Brokerage Agency accepts no responsibility on any person should The Business Brokerage Agency, its directors, contractors or employees become aware of any change to/or accuracy in the information supplied by the Seller on which the opinion or recommendation is based.

The Business Brokerage Agency shall not be under any liability for loss or damage howsoever occasioned as a result of any reliance by any person any such opinion or recommendation, whether or not such loss or damage was due to any negligence, default, or lack of care by The Business Brokerage Agency, its directors, contractors or employees.

FINANCIAL DISCLAIMER

The Financial Information container herein and in the document "Profit & Loss Analysis" has been reproduced using information provided to The Business Brokerage Agency by the Seller(s). The Business Brokerage Agency has not verified the accuracy of these records and therefore cannot and do not make any representation as to their accuracy. The Buyer(s) and/or their accountant/ financial advisers should make their own enquiries.

In the event that a Buyer is told or otherwise led to believe by any parties that the takings in the business exceed those records lodged with the IRS, The Business Brokerage Agency expressly dissociate ourselves with any such representation and would strongly suggest that the Buyer and/or their accountant or financial advisers disregard any such representation and have regard only to the records disclosed to the Australian Taxation Office - subject to our previous warning that we cannot and do not youch for them.

Add-Back Adjustments presented in this Confidential Business Review are estimations only and are neither comprehensive nor complete - further investigation on these is necessary.

These numbers should serve as a guide only during the Enquiry Process and should not be used in the Due Diligence process - rather, the Financial Statements produced by their Accountants should, in conjunction with:

- · Company Tax Returns;
- IRS Portals;
- Invoices and Receipts and;
- Any other supporting documentation that the Buyer and/or their accountants or financial advisers deem appropriate and relevant.

All financial figures and Information have been provided in good faith, and while it is our belief these are true & accurate, it is the responsibility of any Potential Buyer to verify all information provided with the assistance of a qualified professional. The Agency strongly recommends all Potential Buyers take this course of action.

NON-DISCLOSURE AGREEMENT

In consideration of the Seller providing to The Business Brokerage Agency, this Confidential Business Review containing financial and any other information relating to the business, ("Confidential Information") to the Recipient, the Recipient acknowledges the Confidentiality of the Information and the potential damage to the Seller and the business of a breach of confidentiality and undertakes:

To treat the information contained herein as private & confidential;

II. To use the Confidential Information solely for the purpose of evaluating the opportunity to purchase the business from the Seller, and for no other purpose;

III. Not to use or allow the use of the Confidential Information to be used to gain any advantage over the Recipient or any other party;

IV. Not to allow the use of the Confidential Information to disadvantage the Seller or the business;

V. Not to disclose the Confidential Information other than to professional advisors, directors or employees of the Recipient who have agreed to be bound by this Confidentiality Agreement, and who undertake to maintain strict security over the Confidential Information, and where the Recipient is acting on behalf of its client, the client also agrees to be bound by this Confidential Agreement;

VI. To return all Confidential Agreement and related notes or copies thereof upon request by the Seller or The Business Brokerage Agency;

VII. Not to communicate directly or indirectly the Recipient's interest in the business offered by the Seller with customers, suppliers or employees of the business or the Seller:

VIII. Not to disclose to any party (other than those mentioned above), that discussions have been held in relation to the Seller, the business or the opportunity to purchase the business;

The Recipient makes this undertaking in favour of The Business Brokerage Agency and the Seller, and both parties undertake to keep the Recipient's interests confidential.

In the event that the Recipient eventually purchases the said business, whether as an individual, company or partnership privately, through another agent or any other source, the Recipient undertakes to compensate The Business Brokerage Agency for any damages and/or loss of commission.

The Confidential Business Review and other information is provided by The Business Brokerage Agency on the instructions of the Seller(s) of this business and has been prepared from information supplied by the Seller(s) and their Accountants. The Recipient acknowledges that this information is further provided on the basis that the contents are accurate and correct. However, The Business Brokerage Agency and its management and officers disclaim any express or implied warranty thereto.

Acceptance of the Confidential Business Review constitutes acceptance of all of the above terms and conditions.



ABOUT OUR AGENCY

Established in 1984, The Business Brokerage Agency is one of the most successful Business Brokerage firms in Miami, Florida, offering end-to-end solutions and connecting Sellers and Buyers together within a wide plethora of industries and segments.

We have successfully conducted hundreds of business sales over this period, providing expert support throughout the entire process. We assist sellers by marketing their businesses for sale through our business brokers, professional networks and marketing platforms to attract and profile prospective buyers so as to effectively sell their business. We assist buyers at acquiring low risk, high return business investments based on their specific requirements in terms of industry, income, profitability, market trends, etc. Our business is built on the following six pillars:



PROFESSIONALISM

We are professionals and conduct ourselves accordingly at all times.



CUSTOMER SATISFACTION

Whether you are a Seller or a Buyer, we view you as a customer, and your satisfaction is our end-goal.



PASSION

We are passionate about helping Sellers and Buyers realize their dreams.



CONTINUOUS IMPROVEMENT

We believe that stagnation is not an option – if we are not moving forwards, we would be moving backwards.



INTEGRITY

We pride ourselves in being able to confidently say no if ever confronted with a situation that challenges our values.



SUCCESS

We believe that success in Business Sales is directly correlated with our efforts – as such, our dedication is always 100%.





WELCOME MESSAGE

Hello - my name is John Doe and I am your Business Broker.

On behalf of the whole team at The Business Brokerage Agency, I am pleased to present prospective buyers with a truly outstanding acquisition opportunity in Miami's thriving Food & Beverage industry: "Joe Smith's City Café".

Joe Smith's City Café is positioned at 31 W Flagler St Miami, FL 33144 USA. It is a truly beautiful coffee shop that has consistently generated great financial results and is now being sold as the Seller is pursuing other business interests.

We have prepared this Confidential Business Review with the goal of providing the reader with a good general overview of what is on offer.

While this document will not explore every detail of the business sale, it is our hope that it will provide the reader with sufficient information so he/she can decide whether or not to progress on to the next stage of this process, which would be a visit to the business and an informal meeting with the Owner.

In any event, I hope you enjoy reading this document and I look forward to hearing from you.

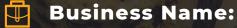
Sincerely,

John Doe CBB, CBI, M&AMI BUSINESS BROKER CBB: Certified Business Broker

CBI: Certified Business Intermediary

M&AMI: Mergers & Acquisitions Master Intermediary

EXECUTIVE SUMMARY



Joe Smith's City Café

Address:
31 W Flagler St Miami, FL 33144 USA

Trading Hours:

Mon-Fri 06.00am-04.30pm, No Weekends

History:

Opened in July 2012 by present owners

Capacity:

120 Seats Inside - No Outside Seats

Lease:

1+3+3+3

Reason For Sale:

Owner is pursuing other business interests

(1)

Entity Details:

JS Hospitality LLC (S-Corp)

"j Industry:

Food & Beverage

Website:

www.joesmithscitycafe.com

Special Licenses:

ABC Type-41

Premises:

1,991.32 sq.ft

Rent:

\$102,318 Per Annum (2022)

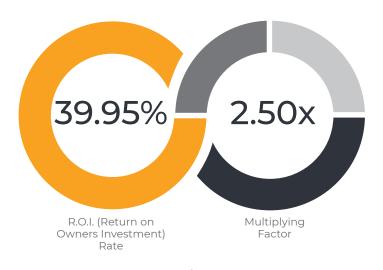
Staffing:

1 FT Working-Owner, 4 FT Staff and 4 PT Staff



INVESTMENT REQUIRED

The acquisition of Joe Smith's City Café has been priced at \$475,000. This price does not include Inventory, the value of which is estimated at \$10,000 but it includes FF&E (Furniture, Fixtures & Equipment), the value of which is estimated at \$108,000.



BASED ON S.D.E. OF \$189,772 FOR F.Y. 2022

| | FY 2022 | FY 2021 | FY 2020 |
|--------------|-------------|-------------|-----------|
| Sales | \$1,125,230 | \$1,099,100 | \$956,999 |
| Gross Profit | \$770,782 | \$776,135 | \$646,995 |
| Net Earnings | \$105,253 | \$143,882 | \$46,251 |
| SDE | \$189,772 | \$171,547 | \$131,895 |

KEY CONSIDERATIONS

- Joe Smith's City Café is a well established business, trading since July 2012 (10 years), under the same ownership.
- Joe Smith's City Café is a business positioned in one of the most prestigious corners in downtown Miami.
- Joe Smith's City Café has managed to build a strong brand identity, coupled with a loyal clientele following.
- Joe Smith's City Café is fully staffed and does not depend on the owner to function, although the owner helps out during busier periods.
- Joe Smith's City Café is fully furnished, fully equipped and has a memorable decor, requiring little to no additional capital investment from a new owner.
- Joe Smith's City Café is a financially successful business that demonstrated nearly \$200,000 in Seller's Discretionary Earnings in the last Financial Year (2020).
- Joe Smith's City Café trades only 5 days per week either allowing a new owner to maintain it as such or to utilize weekend and/or weekday evenings to explore functions, events and/or corporate catering. Moreover, the business is presently not working with any of the delivery partners such as UberEats.







The Business Brokerage Agency is thrilled to introduce you to "Joe Smith's City Café". Situated in the heart of Miami, this stunning coffee shop opened its doors in 2012 with the idea of dazzling its customers with exceptional food, a jaw-dropping decor and, of course, the kind of coffee that could not be faulted even by the most demanding of Miami hipsters!

The clientele of this business is a true array – from business people that work on the very same building to tourists and passers-by who are shopping or simply strolling through downtown Miami. The coffee shop has taken advantage of the development in the area by offering a truly remarkable ambiance and cuisine.

Described by one critic as "a creative oasis with a vibrant and colorful atmosphere", the coffee shop is licensed for 120 seats (inside only) and sells an average of 176 pounds of coffee per week.

Offering both dine-in and take-away options, Joe Smith's City Café trades only Monday to Friday, opening its doors at 06.00am and closing them at 04.30pm. Presently, the coffee shop is not offering corporate catering nor is it engaged with any delivery service such as Uber Eats, presenting great potential for further sales to a savvy new owner.



HOURS OF OPERATION

| Days | Trading Times | |
|-----------|-----------------|--|
| Monday | 6:00am - 4:30pm | |
| Tuesday | 6:00am - 4:30pm | |
| Wednesday | 6:00am - 4:30pm | |
| Thursday | 6:00am - 4:30pm | |
| Friday | 6:00am - 4:30pm | |
| Saturday | Closed | |
| Sunday | Closed | |

- The business is closed on all federal public holidays.
- The business closes for two weeks at the end of the year between Christmas and New Year.





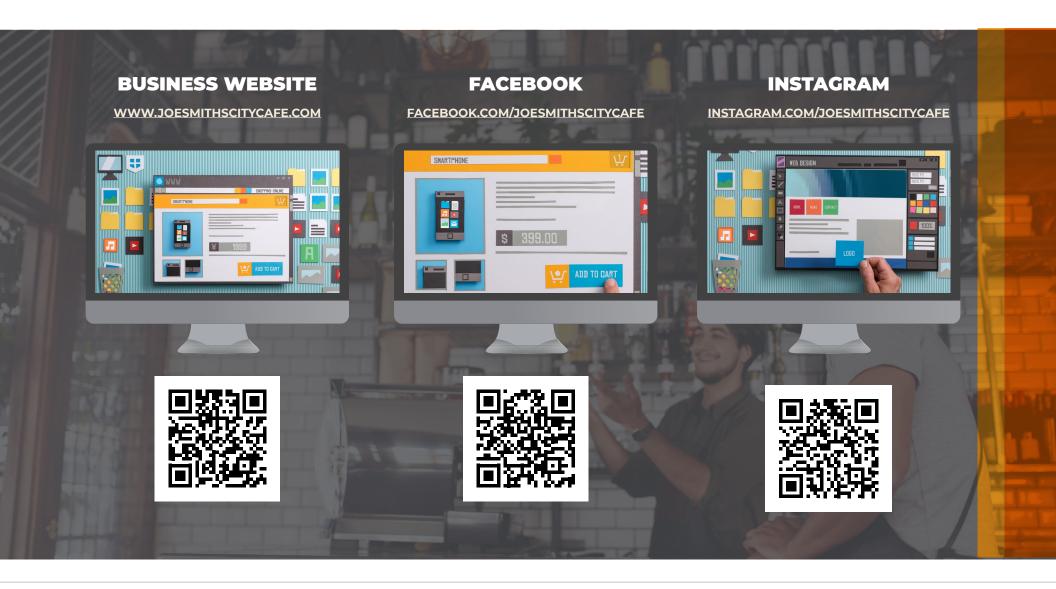








ONLINE FOOTPRINT





BUSINESS REPUTATION





GOOGLE REVIEWS

Rate: 4 Stars based on 297 Google Reviews

"Great ambience. Very attentive staff. An interesting range of entrees, small and main meals all excellently prepared."

"One of the BEST brunch locations been to so far! Me and my partner of unexpectedly and instantly loved the vibe."

"Breakfast was fantastic. If you do g pancake route, make sure you have hearty appetite we ended up bring back as MY GF couldn't finish it."





STAFF SCHEDULE

Joe Smith's City Café is fully staffed by competent and loyal team members, most of whom have been with the business for over five years. Below is the schedule for most weeks:

| STAFF | STATUS | LENGTH OF SERVICE | GROSS REMUNERATION | SHIFT |
|-----------------|-----------|-------------------|--------------------|------------------|
| Owner | Full-Time | July 2012 | Nil | Daily 6am - 5pm |
| Floor Manager | Full-Time | May 2013 | \$27.50 P/Hr | Daily 6am - 4pm |
| Barista #1 | Part-Time | May 2013 | \$24.00 P/Hr | Daily 6am - 11am |
| Barista #2 | Part-Time | April 2015 | \$24.00 P/Hr | Daily 11am - 4pm |
| Waiter #1 | Full-Time | October 2017 | \$21.00 P/Hr | Daily 6am - 4pm |
| Waiter #2 | Part-Time | May 2013 | \$21.00 P/Hr | Daily 8am - 1pm |
| Chef #1 | Full-Time | July 2014 | \$27.50 P/Hr | Daily 5am- 3pm |
| Kitchen Hand #1 | Full-Time | July 2014 | \$24.00 P/Hr | Daily 6am - 3pm |
| Kitchen Hand #2 | Part-Time | May 2013 | \$21.00 P/Hr | Daily 6am - 11am |

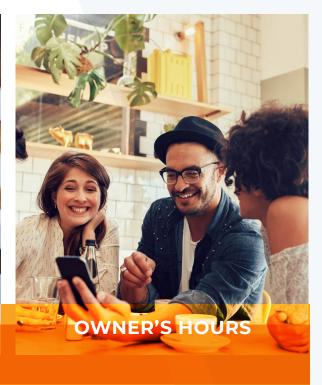
Please note this schedule may vary at times, particularly if there is an event that generates additional business.



OWNERSHIP







Mr Joe Smith opened the business in July 2012. With a background in the Corporate World, Joe wished to transition to Miami's vibrant Food & Beverage scene when he saw the opportunity arise. With a passion for people and food, this was an ideal option.

Mr Joe Smith's role is Administrative and Managerial – focusing on Payroll, Purchasing and others. Joe also assists on the floor (but not the kitchen) whenever required, particularly with preparing coffees which is his passion.

Mr Joe Smith works full-time in the business, opening it and closing every day. However, Mr. Smith takes multiple holidays throughout the year and has comfortably left the business in the hands of his trusted Chef and Floor Manager.

"I have loved every minute of owning this business! It has allowed me to provide for my family over the last decade and to live my dream - but the time is right to pass on the torch to an enthusiastic new pair of hands who can steer this business towards new heights!" (Joe Smith, Owner)

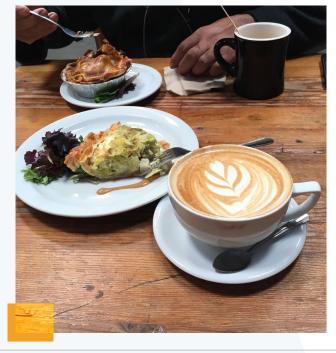




















MIAMI PROFILE

Miami, officially the City of Miami, is the seat of Miami-Dade County, and the cultural, economic and financial center of South Florida in the United States. The city covers an area of about 56 square miles (150 km2) between the Everglades to the west and Biscayne Bay to the east.

Miami is the sixth most densely populated major city in the United States with an estimated 2018 population of 470,914. The Miami metropolitan area is home to 6.1 million people, the second-most populous in the southeastern United States and the seventh-largest in the nation.

In 2018, Miami, FL had a population of 471k people with a median age of 40.5 and a median household income of \$41,818. Between 2017 and 2018 the population of Miami, FL grew from 463,354 to 470,911, a 1.63% increase and its median household income grew from \$40,327 to \$41,818, a 3.7% increase.

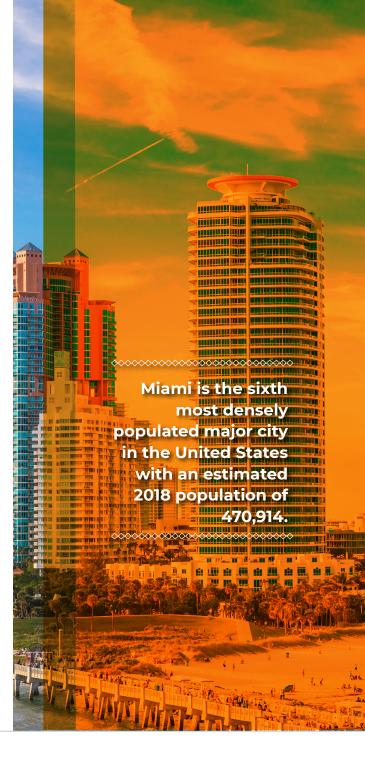
Employment by occupation

The most common job groups, by number of people living in Miami, FL, are Office & Administrative Support Occupations (26,771 people), Management Occupations (24,949 people), and Sales & Related Occupations (23,589 people).

Employment by industries

The most common employment sectors for those who live in Miami, FL, are Health Care & Social Assistance (25,314 people), Accommodation & Food Services (24,525 people), and Construction (24,120 people).







MIAMI DEMOGRAPHICS

Population

2,761,581 * * * * * * * * * * *

Area



Largest City ^^^^

Population Density



Median household income

\$51,422



Growth rate 17.9%

Unemployment rate

Languages English and 6.4% Spanish

Education



University of Miami Florida International University Miami Dade College

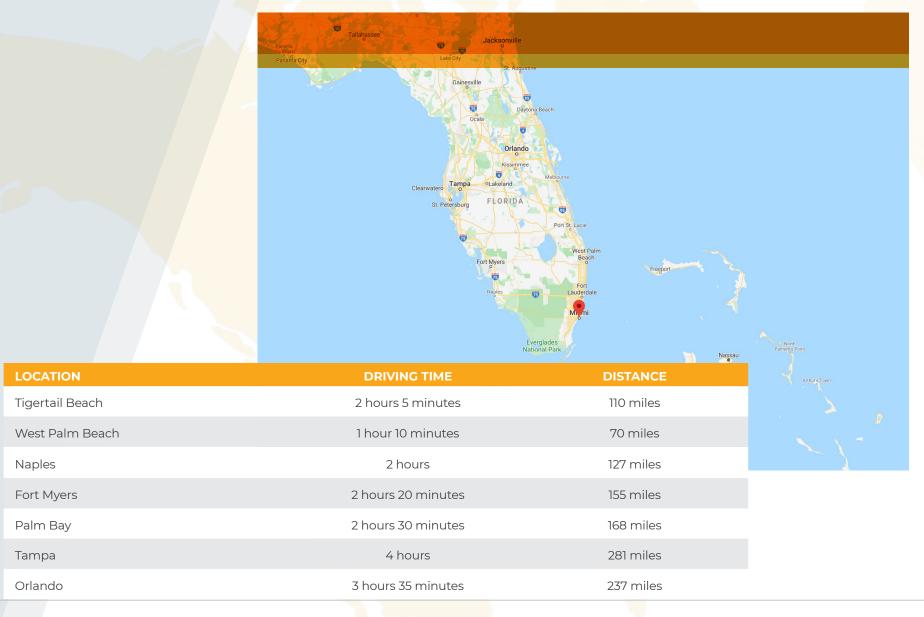
Major industries



Tourism International Trade Finance Healthcare Real Estate

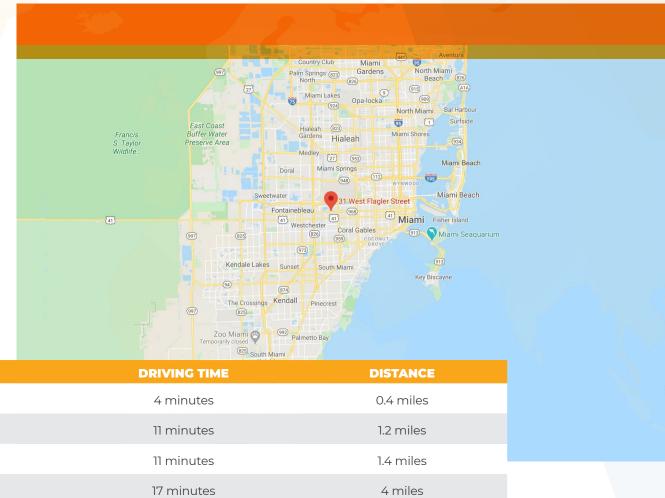


MIAMI LOGISTICS





BUSINESS LOGISTICS



| LOCATION | DRIVING TIME | DISTANCE |
|-----------------------------|--------------|-----------|
| Government Center Station | 4 minutes | 0.4 miles |
| Bayside Marketplace | 11 minutes | 1.2 miles |
| Bayfront Park | 11 minutes | 1.4 miles |
| Magic City Casino | 17 minutes | 4 miles |
| Miami Beach | 17 minutes | 7 miles |
| Jackson Memorial Hospital | 11 minutes | 3.4 miles |
| Miami International Airport | 22 minutes | 12 miles |



LEASE AGREEMENT

Joe Smith's City Café is situated at 31 W Flagler St Miami, FL 33144 USA.

Please find enclosed to this Confidential Business Review a copy of the Lease Agreement and Disclosure Statement for the premises for your review and perusal.

As part of this deal, the current Lease Agreement will be transferred to the Buyer, at the cost of the Seller.





PARTIES

The Lease Agreement commenced on 1 July 2012 between Abigail LCC, E.I.N 12 345 678 910 (Landlord) and Joe Smith Enterprises, E.I.N 10 123 456 789 (Tenant). The Agents are ABC Real Estate at SW 3rd Street.



TERMS

The Lease Agreement commenced on 1 July 2012 for an initial term of six (6) years with four (4) renewal options of three (3) years each "6+3+3+3+3".



RENTAL

The Annual Base Rent under the lease commenced at \$100,000 per annum (being \$8,333 per calendar month) and excluding outgoings, with yearly increases in accordance with CPI.



MISCELLANEOUS

The permitted use under Lease is: "Coffee Shop" (it is tenant's prerogative to investigate if use of the premises is permitted under planning laws). There is no demolition clause. A security deposit of \$25,000 was payable at the lease commencement date.



FF&E SCHEDULE

Joe Smith's City Café will be sold with all furniture, fixtures and equipment used in the business – with the exception of any that may belong to the landlord or that may be on loan from a supplier. At the day of settlement, all items will be in good working order and condition (subject to fair wear & tear) and will be unencumbered and free of debts. Please find below a summary of the major items included in this sale, whose estimated value exceeds \$100,000.

| ITEM | ESTIMATED VALUE | NOTES |
|---|-----------------|-----------------------|
| 120 Chairs | \$94.00 ea | |
| 50 Tables | \$150.00 ea | |
| All Cutlery (Crockery, Glasses, Kitchenware, Plates and Utensils) | \$10,000 | |
| 2x Point of Sale System | \$1,655.00 ea | On Loan From Supplier |
| 2x Coffee Machine | Unknown | On Loan From Supplier |
| 2x Drinks Fridge | Unknown | |
| All Art and Decoration | \$50,000 | |
| 1x Woodson W.BMS11 Benchtop Bain Marie | \$609.00 | |

| TOTAL ESTIMATED FF&E VALUE | \$108,322 |
|----------------------------|-----------|
|----------------------------|-----------|





Please find enclosed to this Confidential Business Review, for the reader's analysis, a copy of the Profit & Loss Statements for Joe Smith's City Café for the Financial Years 2020, 2021 and 2022.

What follows on the right is a summary of the most recent financial data.

Please note that, as part of the Due Diligence process, the Buyer and his/her advisors will be provided with copies of all relevant financial documents.

The Seller's Discretionary Earnings (SDE) for the last Financial Year totaled \$189,772.



| ITEM | 2022 | 2021 | 2020 | 2019 |
|--|-------------|-------------|-----------|-------------|
| | | | | |
| Sales | \$1,125,230 | \$1,099,100 | \$956,999 | \$1,008,756 |
| Cost of Goods Sold | \$354,447 | \$322,965 | \$310,004 | \$324,650 |
| Gross Profit | \$770,782 | \$776,135 | \$646,995 | \$684,106 |
| Gross Margin | 68.50% | 70.62% | 67.61% | 67.81% |
| | | | | |
| Rent | \$102,318 | \$97,202 | \$93 ,800 | \$92,000 |
| Salaries & Wages | \$387,790 | \$368,401 | \$355,506 | \$386,756 |
| Electricity | \$28,321 | \$26,905 | \$25,963 | \$22,756 |
| Water | \$7,240 | \$6,878 | \$6,637 | \$6,876 |
| Insurance | \$6,050 | \$5,748 | \$5,546 | \$5,455 |
| Repairs & Maintenance | \$1,800 | \$1,710 | \$1,650 | \$2,566 |
| Other Expenses | \$132,010 | \$125,410 | \$142,566 | \$161,366 |
| Total Expenses | \$665,529 | \$632,253 | \$600,744 | \$677,775 |
| Net Earnings | \$105,253 | \$143,882 | \$46,251 | \$6,331 |
| Add-Back Adjustments | \$84,518 | \$27,665 | \$85,644 | \$54,344 |
| | | | | |
| SDE (Seller's Discretionary Earnings) | \$189,772 | \$171,547 | \$131,895 | \$60,675 |
| SDE Margin | 16.87% | 15.61% | 13.78% | 8.86% |



ADD-BACK SCHEDULE

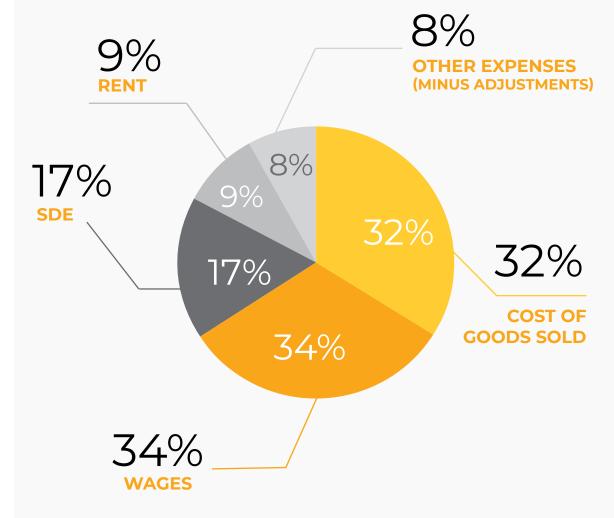
The following items are the add-backs for Joe Smith's City Café for the last year:

| Purchases | \$6,000 |
|-------------------------|----------|
| Motor Vehicle Expenses | \$4,200 |
| Wages to Owner | \$45,000 |
| Superannuation to Owner | \$4,500 |
| Telephone | \$1,000 |
| Insurance | \$1,300 |
| Extraordinary Repairs | \$3,785 |
| Total: | \$84,518 |
| | |

Many readers are not familiar with the concept of Add-Back Adjustments. If you wish to learn more about Add-Back

Adjustments, we invite you to scan the following code and watch a video we have prepared on the subject:



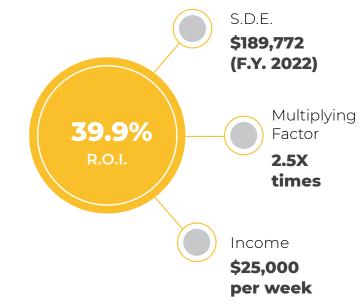




Joe Smith's City Cafe has been priced as \$475,000 plus Inventory, the value of which is estimated to be at around the \$10,000 dollar mark.

The Asking Price includes all of the factors below:

- Plant & Equipment
- Goodwill
- Business Name
- Transfer of Lease
- Website & Social Media
- All Intellectual Property
- Know-How
- Four weeks of Training



The Return on Owner's Investment, or R.O.I., is typically calculated as follows:

R.O.I. = Earnings (\$pa) x 100) / Purchase Price

When considering an SDE of \$189,772 for the Financial Year 2022, and applying the above formula, we reach an R.O.I. rate of 39.95% or a Multiplying Factor of 2.5 times. When considering its income of \$25,000 per week, we are talking about 19.4 times the income.





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WHAT HAPPENS NEXT?

If you wish to proceed further with your inquiry, please contact the Business Broker – Mr. John Doe – to schedule a Business Inspection. During this meeting you will have the opportunity to speak to the Seller/s directly, ask further questions and see the business for yourself. The importance of the Business Inspection cannot be overstated – while we hope you have found this Profile informative, it is the next step that will truly determine the suitability of the business to your requirements and specifications.

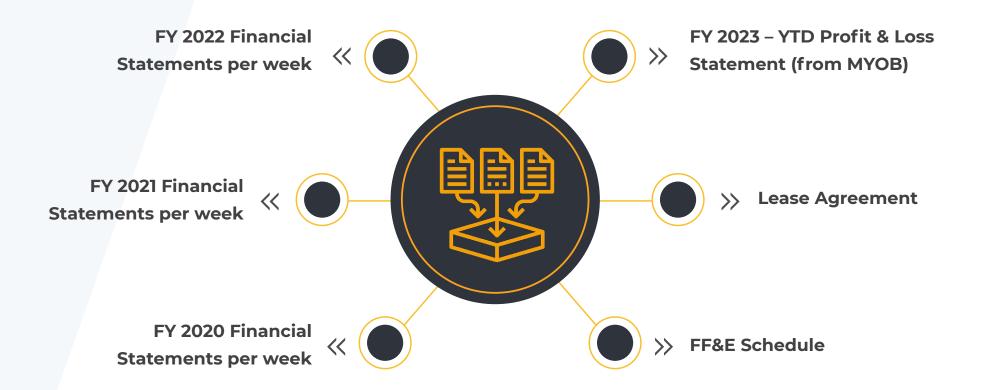




DATA ROOM

For the reader's convenience we have stored all of the supporting documentation provided to our firm by the Seller of Joe Smith's City Café in a cloud storage which we have hyperlinked to this Confidential Business Review.

Just click on any of the icons, and the document will open through your web browser:







Mr. John Doe CBB CBI M&AMI Business Broker



john@tbba.com



+1 (555) 555-1234



SW 2nd Street, Miami, FL 33130



www.tbba.com



John Doe is a Florida native who graduated from the University of Florida, with a degree in Business and a major in Economics. He has successfully completed all of his Business Brokerage courses through the IBBA (International Business Brokers Association), earning the qualifications of CBB, CBI and M&AMI.

John joined the team at The Business Brokerage Agency after being recruited by Ms. Jane Doe, who was responsible for selling John's restaurant. John specializes in the sale and purchase of businesses valued between US\$300,000 and US\$1 million within the Food & Beverage industry.

John is known for his high energy, enthusiasm and eagerness to get deals done. He is an experienced negotiator and effective communicator who has proven himself as a Business Broker, making him the right broker for your next sale or acquisition.

CBB: Certified Business Broker
CBI: Certified Business
Intermediary
M&AMI: Mergers & Acquisitions
Master Intermediary

John Doe sold my Aventura-based Restaurant in 2017 - getting me an excellent price! His services were exceptional and his communication with us throughout the process could not be faulted. His years of experience were invaluable in getting us through what was a truly challenging process between the offer and the settlement due to a number of obstacles - each of which John tackled with resolve and dedication. I cannot recommend John and The Business Brokerage Agency highly enough.

))

(Lee Green - Seller of Aventura Restaurant)





THANK YOU FOR GIVING US THE OPPORTUNITY OF INTRODUCING YOU TO YOUR NEXT BUSINESS VENTURE

Should you need any further information or have any questions you want to ask, please contact us. Our team is ready to assist you!

Mr. John Doe – The Business Brokerage Agency



SW 2nd Street, Miami, FL 33130



+1 (555) 555-1234 or +1 (555) 555-4321



john@tbba.com



www.tbba.com

This Confidential Business Review (CBR) was developed for commercial purposes only as a sample.

"Joe Smith's City Cafe" and "The Business Brokerage Agency" are fictional businesses - any similarities with any real business/es are purely coincidental.

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